

## **Strategic Vision for Textile Center**

National Artist Advisory Council Meetings

Friday, November 16, 2018 – Notes by Karl Reichert, Executive Director

## **STRENGTHS**

**Education** – We have had significant growth in program development and earned revenue this past year. Action Steps:

- Continue focus on strengthening core classes.
- Grow national teaching artist and youth education programs.
- Expand outreach to communities through contract fiber art programming.
- International / Regional Tours world textile education & awareness

**Exhibitions** – We are maximizing our opportunities for onsite exhibitions, and have had outstanding programs that have helped grow building attendance and visibility in field of fiber art. Action Steps:

- Expand promotion of our exhibitions in the field of fiber art.
- Open opportunities for guest curators.
- Seek off-site exhibition spaces, such as with the MSP Airport opportunity.
- Create online exhibitions on our website.
- Create exhibition catalogues for sale in Shop and for archive in Library.

**Library** – Our library is a resource treasured by our members/guilds, and we've done well growing the collection with new and donated materials. Action Steps:

- We're at capacity for space, and need to invest in movable shelving. (Pursue grants for funding.)
- Create strategic direction for what we want our library to become. For example: grow tools collection? Enhance its status as a research library for those in the field?
- Establish a more comfortable "reading room" environment ... a space for people to gather.
- Create Textile Center archive that documents our history.

**Retail Shop** – We have an outstanding retail shop that serves working artists and provides earned revenue for organization. Action Steps:

• In order to grow sales, we will study options for attracting more traffic to building (through programming, exhibitions, classes) and examine space needs.

**Guilds** – The partnership Textile Center has with the guilds makes it unique in the nation. Action Steps:

- Continue to grow strong partnerships with guilds in support of programs, facilities, and program participation.
- Focus on a shared commitment to diversifying participation.

## **CHALLENGES**

**Commitment to equity, diversity, and inclusion** – While we are making strides in this area, this remains a significant challenge for Textile Center. Action steps:

- Seek more diverse representation on our Board, Staff, and committees, including National Artist Advisory Council.
- Strengthen commitment to promote more diversity in our programming, and continue to foster a welcoming environment.
- Pursue opportunities to bring fiber art programs into cultural communities.

**Build Textile Center's national profile** – We remain one of the "best kept secrets" in the field of fiber art. Action steps:

- Seize opportunities to promote Textile Center's activities more effectively in our own digital media (website, newsletters, social media) as well as in national and international publications.
- Continue focus of linking exhibitions and national teaching artist program. This has been a significant step forward this past year.
- Invite leaders in the fiber art field to present lectures at Textile Center ... creating "must attend" events for curators, fiber artists, and enthusiasts.

**Expand Grants and Fellowship Programs for Fiber Artists** – We currently have the Jerome fiber artist project grant program, and we will be working with McKnight Foundation to establish two \$25,000 fiber art fellowships by 2020. Action Steps:

- Submit application to McKnight in January 2019.
- Submit application to Jerome Foundation in spring of 2019.
- Explore ways to establish a meaningful artist-in-residence program.

**Facilities / Fixtures / Tools** – Action steps to update our current facilities while we work on options for expansion or a new location:

- Upgrade systems for safety and security: phone system, security cameras, etc.
- Enhance auditorium with improved acoustics, upgrade AV system, lighting, and possible cosmetic changes: carpeting/paint.
- Improved lobby monitor, information systems.

**Communications** – We've made great strides with database and sales on our website, but we can do so much more to market our programs, and tell our stories. Action Steps:

- Create an online events calendar for all things fiber (our programs, guild activities, exhibitions, etc.) and help drive more traffic to our website.
- Create a newsletter (digital and limited print) to market programs and tell Textile Center stories, raising our profile among fiber artists and appreciators.

**25**<sup>th</sup> **Anniversary** – A major milestone requires attention. Action Steps:

- Oral archive project (funded by Minnesota Historical Society) to be launched soon.
- April 1, 2019 Birthday Party at Textile Center (members, guilds open house?)
- Gala fundraising event Fall 2019.
- Exhibition in 2019.
- Commemorative publication?